

# COOPERATIVE GAMES: the SHAPLEY VALUE

The description of a cooperative game is still in terms of a **characteristic function** which specifies for every group of players the total payoff that the members of  $S$  can obtain by signing an agreement among themselves; this payoff is available for distribution among the members of the group.

**DEFINITION.** A **coalitional game with transferable payoff** (or characteristic function game) is a pair  $\langle N, v \rangle$  where  $N = \{1, \dots, n\}$  is the set of players and for every subset  $S$  of  $N$  (called a **coalition**)  $v(S) \in \mathbb{R}$  is the total payoff that is available for division among the members of  $S$  (called the **worth** of  $S$ ). We assume that the larger the coalition the higher the payoff (this property is called superadditivity):

$$\text{for all disjoint } S, T \subseteq N, \quad v(S \cup T) \geq v(S) + v(T)$$

As before, an agreement is a list  $(x_1, x_2, \dots, x_n)$  where  $x_i$  is the proposed payoff to individual  $i$ . Shapley proposed some conditions (or axioms) that a solutions should satisfy and proved that there is a unique solution that meets those conditions. The solution, known as the **Shapley value**, has a nice interpretation in terms of **expected marginal contribution**. It is calculated by considering all the possible orders of arrival of the players into a room and giving each player his marginal contribution. The following examples illustrate this.

**EXAMPLE 1.** Suppose that there are two players and  $v(\{1\}) = 10$ ,  $v(\{2\}) = 12$  and  $v(\{1,2\}) = 23$ . There are two possible orders of arrival: (1) first 1 then 2, and (2) first 2 then 1.

If 1 comes first and then 2, 1's contribution is  $v(\{1\}) = 10$ ; when 2 arrives the surplus increases from 10 to  $v(\{1,2\}) = 23$  and therefore 2's marginal contribution is  $v(\{1,2\}) - v(\{1\}) = 23 - 10 = 13$ .

If 2 comes first and then 1, 2's contribution is  $v(\{2\}) = 12$ ; when 1 arrives the surplus increases from 12 to  $v(\{1,2\}) = 23$  and therefore 1's marginal contribution is  $v(\{1,2\}) - v(\{2\}) = 23 - 12 = 11$ .

Thus we have the following table:

Probability	Order of arrival	1's marginal contribution	2's marginal contribution
$\frac{1}{2}$	first 1 then 2	10	13
$\frac{1}{2}$	first 2 then 1	11	12

Thus 1's expected marginal contribution is:  $\frac{1}{2} 10 + \frac{1}{2} 11 = 10.5$  and 2's expected marginal contribution is  $\frac{1}{2} 13 + \frac{1}{2} 12 = 12.5$ . This is the Shapley value:  $x_1 = 10.5$  and  $x_2 = 12.5$ .

**EXAMPLE 2.** Suppose that there are three players now and  $v(\{1\}) = 100$ ,  $v(\{2\}) = 125$ ,  $v(\{3\}) = 50$ ,  $v(\{1,2\}) = 270$ ,  $v(\{1,3\}) = 375$ ,  $v(\{2,3\}) = 350$  and  $v(\{1,2,3\}) = 500$ . Then we have the following table:

$v(\{1\}) = 100$ ,  $v(\{2\}) = 125$ ,  $v(\{3\}) = 50$ ,  $v(\{1,2\}) = 270$ ,  $v(\{1,3\}) = 375$ ,  $v(\{2,3\}) = 350$  and  $v(\{1,2,3\}) = 500$

Probability	Order of arrival	1's marginal contribution	2's marginal contribution	3's marginal contribution
$\frac{1}{6}$	first 1 then 2 then 3: 123	$v(\{1\}) = 100$	$v(\{1,2\}) - v(\{1\}) = 270 - 100 = 170$	$v(\{1,2,3\}) - v(\{1,2\}) = 500 - 270 = 230$
$\frac{1}{6}$	first 1 then 3 then 2: 132	$v(\{1\}) = 100$	$v(\{1,2,3\}) - v(\{1,3\}) = 500 - 375 = 125$	$v(\{1,3\}) - v(\{1\}) = 375 - 100 = 275$
$\frac{1}{6}$	first 2 then 1 then 3: 213	$v(\{1,2\}) - v(\{2\}) = 270 - 125 = 145$	$v(\{2\}) = 125$	$v(\{1,2,3\}) - v(\{1,2\}) = 500 - 270 = 230$
$\frac{1}{6}$	first 2 then 3 then 1: 231	$v(\{1,2,3\}) - v(\{2,3\}) = 500 - 350 = 150$	$v(\{2\}) = 125$	$v(\{2,3\}) - v(\{2\}) = 350 - 125 = 225$
$\frac{1}{6}$	first 3 then 1 then 2: 312	$v(\{1,3\}) - v(\{3\}) = 375 - 50 = 325$	$v(\{1,2,3\}) - v(\{1,3\}) = 500 - 375 = 125$	$v(\{3\}) = 50$
$\frac{1}{6}$	first 3 then 2 then 1: 321	$v(\{1,2,3\}) - v(\{2,3\}) = 500 - 350 = 150$	$v(\{2,3\}) - v(\{3\}) = 350 - 50 = 300$	$v(\{3\}) = 50$

Thus 1's expected marginal contribution is:  $\frac{1}{6}(100 + 100 + 145 + 150 + 325 + 150) = \frac{970}{6}$

2's expected marginal contribution is  $\frac{1}{6}170 + \frac{1}{6}125 + \frac{1}{6}125 + \frac{1}{6}125 + \frac{1}{6}125 + \frac{1}{6}300 = \frac{970}{6}$

3's expected marginal contribution is  $\frac{1}{6}230 + \frac{1}{6}275 + \frac{1}{6}230 + \frac{1}{6}225 + \frac{1}{6}50 + \frac{1}{6}50 = \frac{1060}{6}$

The sum, of course, is  $\frac{3000}{6} = 500 = v(\{1,2,3\})$

# COOPERATIVE GAMES: the CORE

So far we have looked at non-cooperative games, characterized by the fact that the individuals involved cannot sign binding agreements and therefore any suggested outcome has to be self-enforcing (i.e. a Nash equilibrium) for the players to be willing to go along with it. We now turn to **cooperative** games, where **binding agreements** are possible. The central question then becomes: *what agreement would the individuals involved be willing to subscribe to?*

The description of a cooperative game is in terms of a **characteristic function** which specifies for every group of players (i.e. every group of individuals who might enter into a binding agreement) the total payoff (e.g. money) that the members of  $S$  can obtain by signing an agreement among themselves; this payoff is available for distribution among the members of the group.

**DEFINITION.** A **coalitional game with transferable payoff** (or characteristic function game) is a pair  $\langle N, v \rangle$  where  $N = \{1, \dots, n\}$  is the set of players and for every subset  $S$  of  $N$  (called a **coalition**)  $v(S) \in \mathbb{R}$  is the total payoff that is available for division among the members of  $S$  (called the **worth** of  $S$ ). We assume that the larger the coalition the higher the payoff (this property is called superadditivity):

$$\text{for all disjoint } S, T \subseteq N, \quad v(S \cup T) \geq v(S) + v(T)$$

What kind of agreement do we expect individuals to get to? An agreement can be thought of as a list  $(x_1, x_2, \dots, x_n)$  where  $x_i$  is the proposed payoff to individual  $i$ . Let us try to determine the set of **acceptable agreements** by eliminating those that are unacceptable. First of all, an agreement  $(x_1, x_2, \dots, x_n)$  must be feasible, i.e. it cannot be such that  $x_1 + x_2 + \dots + x_n > v(N)$ . Thus,

<b>first necessary condition for acceptability:</b>	$x_1 + x_2 + \dots + x_n \leq v(N)$ (feasibility condition).
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Secondly, an agreement  $(x_1, x_2, \dots, x_n)$  would be unacceptable to individual  $i$  if  $x_i < v(\{i\})$ , because if such an agreement were proposed, individual  $i$  would do better by refusing to be part of the agreement and acting by herself [thus guaranteeing herself a payoff of  $v(\{i\})$ ]. Thus

<b>second necessary condition for acceptability:</b>	$x_i \geq v(\{i\})$ for all $i$ (individual rationality condition).
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Thirdly, an agreement  $(x_1, x_2, \dots, x_n)$  would also be unacceptable if  $x_1 + x_2 + \dots + x_n < v(N)$ , because it would require some potential surplus to be wasted.. Thus

<b>third necessary condition for acceptability:</b>	$x_1 + x_2 + \dots + x_n \geq v(N)$ (Pareto optimality).
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Note that the first and third condition together require  $x_1 + x_2 + \dots + x_n = v(N)$ .

EXAMPLE. Consider the following game:  $N = \{1,2,3\}$  and

$$v(\{1\}) = 100$$

$$v(\{2\}) = 125$$

$$v(\{3\}) = 50$$

$$v(\{1,2\}) = 270$$

$$v(\{1,3\}) = 375$$

$$v(\{2,3\}) = 350$$

$$v(\{1,2,3\}) = 500$$

Then the following agreement satisfies the three necessary conditions listed above:  $x_1 = 120, x_2 = 250, x_3 = 130$ . Is such an agreement likely to be accepted, if proposed to the three individuals? The answer is No, because individuals 1 and 3 would be better off if they walked out of the negotiations and acted independently of individual 2: 1 and 3 together (and without individual 2) can get 375 and they could split this sum in such a way that they are both better off than in the proposed agreement, e.g. 1 gets 180 and 3 gets 195. Thus we need to add further restrictions.

DEFINITION. A proposed agreement  $(x_1, x_2, \dots, x_n)$  is *blocked by coalition S* if there exists a vector  $(y_1, y_2, \dots, y_n)$  such that:

(1)  $y_i > x_i$  for all  $i \in S$ , (each member of S is better off under the alternative  $y$ )

(2)  $\sum_{i \in S} y_i \leq v(S)$  (alternative  $y$  is feasible for the coalition S).

Thus the coalition S blocks agreement  $(x_1, x_2, \dots, x_n)$  if the members of S can withdraw from the negotiations with the rest of the players and achieve among themselves a better allocation of payoffs. Thus,

<b>fourth necessary condition for acceptability:</b>	there is no coalition that blocks the proposed agreement.
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DEFINITION. The **core** is the set of proposed agreements that satisfy the above four conditions.

How do we find the core? The following theorem gives us the answer.

**THEOREM.** A feasible agreement  $(x_1, x_2, \dots, x_n)$  is in the core if and only if

$$\sum_{i \in S} x_i \geq v(S) \quad \text{for all } S \subseteq N \quad (S \neq \emptyset)$$

For the intellectually ambitious here is a simple-to-understand proof.

*Proof.* Let  $(x_1, x_2, \dots, x_n)$  be a feasible allocation that satisfies the above property. Then taking  $S = \{i\}$  we get individual rationality and taking  $S = N$  we get Pareto optimality. On the other hand, if there were a coalition  $S$  that could block  $(x_1, x_2, \dots, x_n)$  with  $(y_1, y_2, \dots, y_n)$  then we would have that  $y_i > x_i$  for all  $i \in S$  and  $\sum_{i \in S} y_i \leq v(S)$ . But  $y_i > x_i$  for all  $i \in S$  implies that  $\sum_{i \in S} y_i > \sum_{i \in S} x_i$ . By hypothesis  $\sum_{i \in S} x_i \geq v(S)$ . Thus  $\sum_{i \in S} y_i > v(S)$  yielding a contradiction.

Conversely, let  $(x_1, x_2, \dots, x_n)$  be an allocation in the core. We want to show that it must satisfy the property that  $\sum_{i \in S} x_i \geq v(S)$  for all  $S \subseteq N$  ( $S \neq \emptyset$ ). Suppose not. Then there exists an  $S \subseteq N$  such that  $\sum_{i \in S} x_i < v(S)$ . Let  $a = v(S) - \sum_{i \in S} x_i > 0$  and consider the following allocation

$(y_1, \dots, y_n)$ :

$$y_i = \begin{cases} x_i + \frac{a}{|S|} & \text{if } i \in S \\ y_i = v(\{i\}) & \text{if } i \notin S \end{cases} \quad (\text{where } |S| \text{ denotes the number of elements in } S)$$

Then  $(y_1, \dots, y_n)$  is feasible (by the superadditivity condition) and  $S$  blocks  $(x_1, x_2, \dots, x_n)$  with  $(y_1, \dots, y_n)$ , since  $y_i > x_i$  for all  $i \in S$  and  $\sum_{i \in S} y_i = v(S)$ . Thus  $(x_1, x_2, \dots, x_n)$  cannot be in the core, yielding a contradiction. ■

EXAMPLE. In the above example, by the theorem the core consists of all the triples  $(x_1, x_2, x_3)$  such that:

$x_1 \geq v(\{1\}) = 100$	(1)
$x_2 \geq v(\{2\}) = 125$	(2)
$x_3 \geq v(\{3\}) = 50$	(3)
$x_1 + x_2 \geq v(\{1,2\}) = 270$	(4)
$x_1 + x_3 \geq v(\{1,3\}) = 375$	(5)
$x_2 + x_3 \geq v(\{2,3\}) = 350$	(6)
$x_1 + x_2 + x_3 = v(\{1,2,3\}) = 500$	(7)

From (5) and (7) we get that  $x_2 \leq 125$ . This, together with (2), gives

$$x_2 = 125. \quad (8)$$

From (7) and (8) we get that  $x_1 + x_3 = 375$  so that

$$x_1 = 375 - x_3. \quad (9)$$

From (4) and (8) we get that

$$x_1 \geq 270 - 125 = 145. \quad (10)$$

From (9) and (10) we get that  $375 - x_3 \geq 145$  i.e.  $x_3 \leq 230$ .

From (6) and (8) we get that

$$x_3 \geq 225. \quad (10)$$

Thus the core is the set of triples  $(x_1, x_2, x_3)$  such that  $x_1 = 375 - x_3$ ,  $x_2 = 125$  and  $225 \leq x_3 \leq 230$ .