



Decision trees

Backward induction

Example of a complex decision tree



Beyond money lotteries

Expected Utility Theory

Decision to buy a house

- **NEW** (built 2015), costs \$350,000
- **OLD** (built 1980), costs \$300,000

You worry about the **total cost over the next 5 years**.

- **New** houses have a 25% probability of requiring a repair within 5 years and, on average, the repair would cost \$20,000.
- **Old** houses have a 60% probability of requiring a repair within 5 years and, on average, the repair would cost \$100,000.

Your options are: (1) buy house **N**, (2) buy house **O** or (3) pay \$1,000 to an **inspector** to inspect both houses. The inspector will be able to tell you if each house is good or bad.

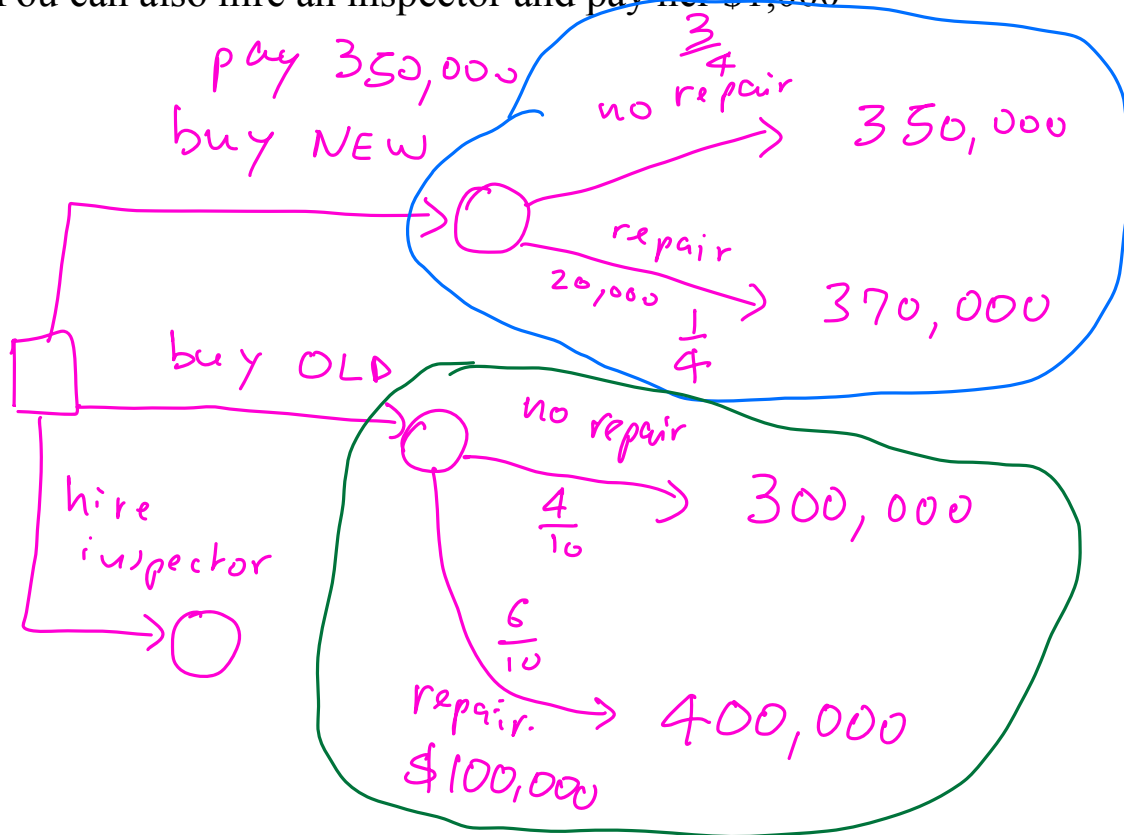
- A **good new** house has probability 20% of requiring a repair (that costs \$20,000) and probability 80% of requiring no repair.
- A **bad new** house has probability 30% of requiring a repair (that costs \$20,000) and probability 70% of requiring no repair.
- A **good old** house has probability 50% of requiring a repair (that costs \$100,000) and probability 50% of requiring no repair.
- A **bad old** house has probability 70% of requiring a repair (that costs \$100,000) and probability 30% of requiring no repair.

Based on past data, the probabilities that the inspector will come up with the various verdicts are:

- Both good: 20%
- Both bad: 30%
- Old house good, new house bad: 20%
- Old house bad, new house good: 30%.

THIS IS A LOT OF INFORMATION!

- **NEW** costs \$350,000. **New** houses have a 25% probability of requiring a repair within 5 years and, on average, the repair would cost \$20,000.
- **OLD** costs \$300,000. **Old** houses have a 60% probability of requiring a repair within 5 years and, on average, the repair would cost \$100,000.
- You can also hire an inspector and pay her \$1,000



Assuming risk neutrality

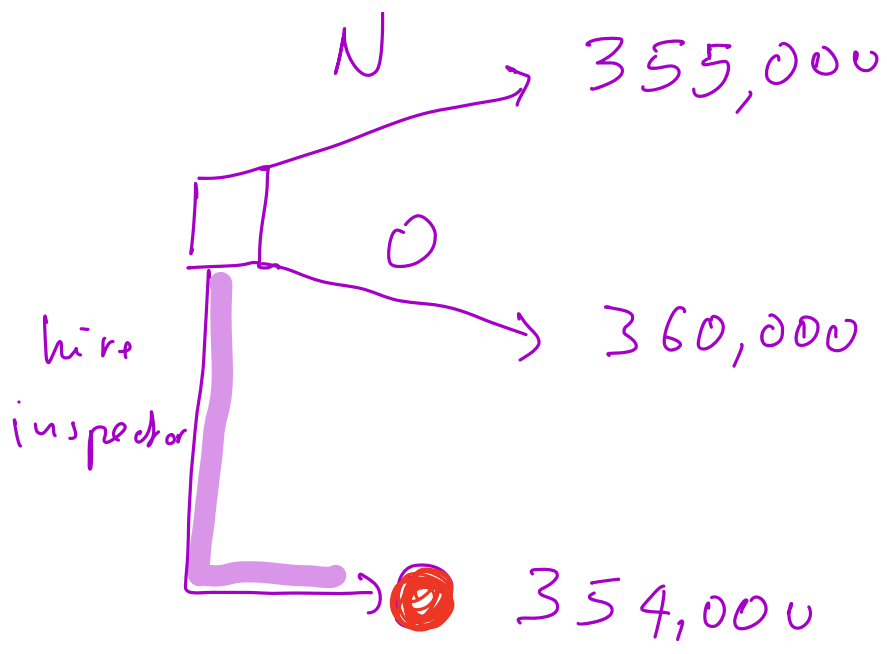
$$N = \begin{pmatrix} 350,000 & 370,000 \\ \frac{3}{4} & \frac{1}{4} \end{pmatrix}$$

BY RISK NEUTRALITY:

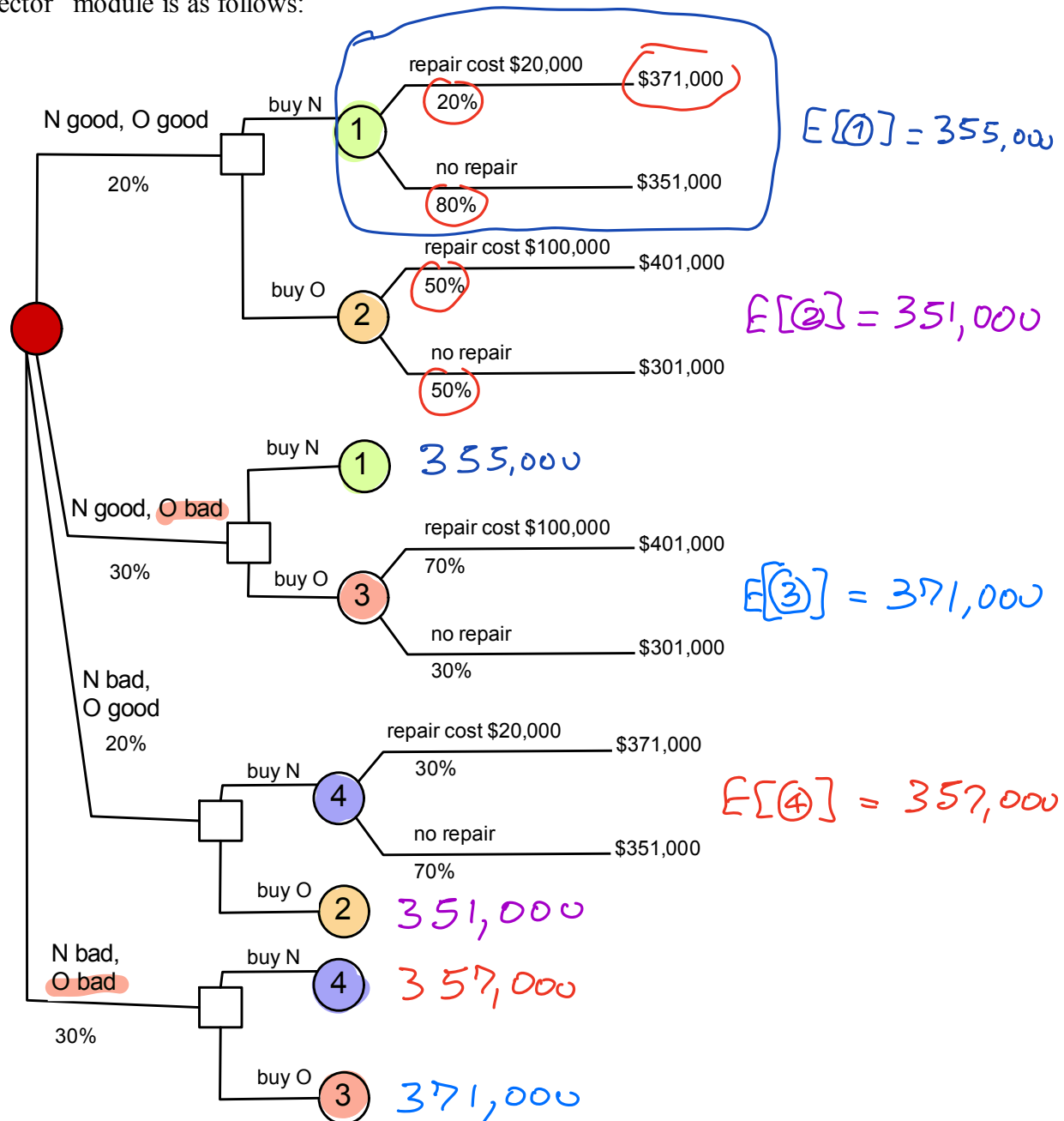
$$E[N] = \frac{3}{4} 350,000 + \frac{1}{4} 370,000 = 355,000$$

$$O = \begin{pmatrix} 300,000 & 400,000 \\ \frac{4}{10} & \frac{6}{10} \end{pmatrix}$$

$$E[O] = \frac{4}{10} 300,000 + \frac{6}{10} 400,000 = 360,000$$



The “hire inspector” module is as follows:

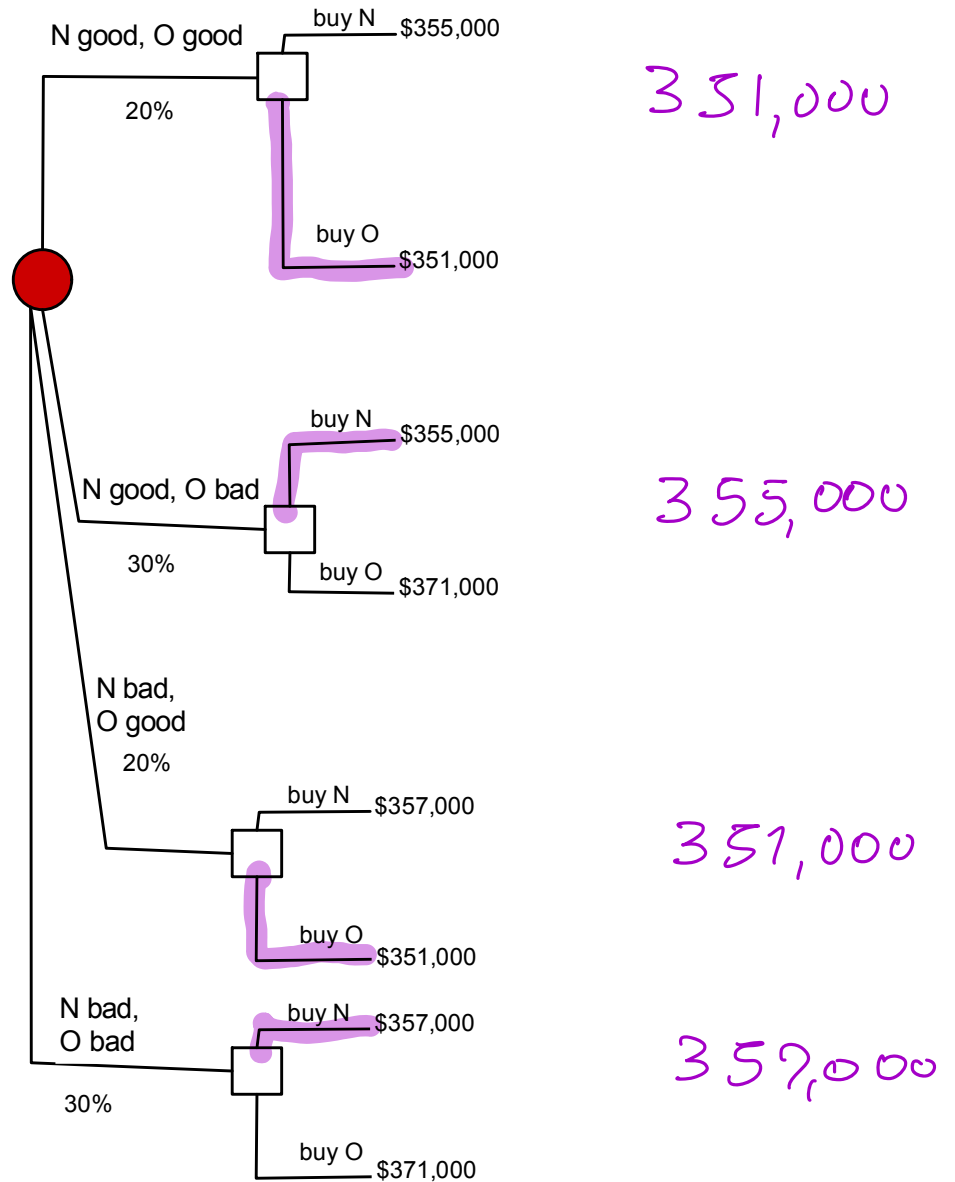


The expected values of the lotteries are:

- For ①:
- For ②:
- For ③:
- For ④:

Thus we can reduce this part of the tree to:

OBJECTIVE: pay the LOWEST 5-year cost



Thus we can reduce the option of hiring the inspector to the following lottery:

$$\left(\begin{array}{cccc} 351,000 & 355,000 & 351,000 & 357,000 \\ 20\% & 30\% & 20\% & 30\% \end{array} \right)$$

Whose expected value is

$$E = \frac{2}{10} 351 + \frac{3}{10} 355 + \frac{2}{10} 351 + \frac{3}{10} 357 = 354,000$$

The optimal decision is:

1. hire the inspector and then

2. (a) if both good, buy 

(b) if N good and O bad, buy 

(c) if N bad and O good, buy 

(d) if both bad, buy 

$$\text{operation } O = \begin{pmatrix} \overset{z_1}{\text{cured}} & \overset{z_2}{\text{permanent disability}} \\ 90\% & 10\% \end{pmatrix}$$

$\begin{matrix} \text{best} & z_1 \\ & z_3 \\ & z_4 \\ \text{worst} & z_2 \end{matrix}$

$$\text{drug treatment } D = \begin{pmatrix} \overset{z_1}{\text{cured}} & \overset{z_3}{\text{no benefit}} & \overset{z_4}{\text{adverse reaction}} \\ 75\% & 10\% & 15\% \end{pmatrix}$$

What is the expected value of lottery O? } *meaningless*

What is the expected value of lottery D?

Which of the two lotteries is better?

$$Z = \{z_1, z_2, z_3, z_4\}$$

$$L_1 = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ \frac{1}{4} & \frac{1}{4} & \frac{1}{4} & \frac{1}{4} \end{pmatrix}$$

$$L_2 = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ 0 & \frac{1}{3} & 0 & \frac{2}{3} \end{pmatrix} = \begin{pmatrix} z_2 & z_4 \\ \frac{1}{3} & \frac{2}{3} \end{pmatrix}$$

$$L_3 = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ 0 & 0 & 1 & 0 \end{pmatrix} = \begin{pmatrix} z_3 \\ 1 \end{pmatrix} = z_3$$

EXPECTED UTILITY THEORY

$Z = \{z_1, z_2, \dots, z_m\}$ set of basic outcomes.

A lottery is a probability distribution over Z : $L = \begin{pmatrix} z_1 & z_2 & \dots & z_m \\ p_1 & p_2 & \dots & p_m \end{pmatrix}$ For every $i=1, \dots, m$
 $0 \leq p_i \leq 1$, $\sum_{i=1}^m p_i = 1$

Let L be the set of lotteries. Suppose that the agent has a ranking \succsim of the elements of L :

if $L = \begin{pmatrix} z_1 & z_2 & \dots & z_m \\ p_1 & p_2 & \dots & p_m \end{pmatrix}$ and $M = \begin{pmatrix} z_1 & z_2 & \dots & z_m \\ q_1 & q_2 & \dots & q_m \end{pmatrix}$ then

$L \succ M$ means that L is better than M (in the eyes of the DM)

$L \sim M$ means that L is just as good as M (")

$L \succeq M$ L is at least as good as M

Rationality constraints on \succsim (von Neumann-Morgenstern axioms):

...

$$L = \begin{pmatrix} z_{\text{best}} & z_{\text{worst}} \\ p & 1-p \end{pmatrix} \quad M = \begin{pmatrix} z_{\text{best}} & z_{\text{worst}} \\ q & 1-q \end{pmatrix}$$

$L \succ M$ if and only if $p > q$

Theorem 1 Let $Z = \{z_1, z_2, \dots, z_m\}$ be a set of basic outcomes and L the set of lotteries over Z . If \succsim satisfies the von Neumann-Morgenstern axiom then there exists a function $U: Z \rightarrow \mathbb{R}$, called a *von Neumann-Morgenstern utility function*, that assigns a number to every basic outcome and is such that, for any two lotteries $L = \begin{pmatrix} z_1 & z_2 & \dots & z_m \\ p_1 & p_2 & \dots & p_m \end{pmatrix}$ and

$$M = \begin{pmatrix} z_1 & z_2 & \dots & z_m \\ q_1 & q_2 & \dots & q_m \end{pmatrix},$$

$p_1 z_1$ meaningless, because z_1 might not be a number

$$L \succ M \quad \text{if and only if} \quad \underbrace{p_1 U(z_1) + p_2 U(z_2) + \dots + p_m U(z_m)}_{\text{expected utility of lottery } L} > \underbrace{q_1 U(z_1) + q_2 U(z_2) + \dots + q_m U(z_m)}_{\text{expected utility of lottery } M}$$

and

$$L \sim M \quad \text{if and only if} \quad \underbrace{p_1 U(z_1) + p_2 U(z_2) + \dots + p_m U(z_m)}_{\text{expected utility of lottery } L} = \underbrace{q_1 U(z_1) + q_2 U(z_2) + \dots + q_m U(z_m)}_{\text{expected utility of lottery } M}$$

$$L = \begin{pmatrix} z_1 & z_2 & z_4 \\ \frac{1}{8} & \frac{5}{8} & \frac{2}{8} \end{pmatrix}$$

EXAMPLE 1. $Z = \{z_1, z_2, z_3, z_4\}$

$$L = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ \frac{1}{8} & \frac{5}{8} & 0 & \frac{2}{8} \end{pmatrix} \quad M = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ \frac{1}{6} & \frac{2}{6} & \frac{1}{6} & \frac{2}{6} \end{pmatrix}$$

Suppose we know that $U = \begin{pmatrix} z_1 & z_2 & z_3 & z_4 \\ 6 & 2 & 8 & 1 \end{pmatrix}$

Then

$$\mathbb{E}[U(L)] = \frac{1}{8} U(z_1) + \frac{5}{8} U(z_2) + \frac{2}{8} U(z_4) = \frac{1}{8} 6 + \frac{5}{8} 2 + \frac{2}{8} 1 = \boxed{2.25}$$

$$\begin{aligned} \mathbb{E}[U(M)] &= \frac{1}{6} U(z_1) + \frac{2}{6} U(z_2) + \frac{1}{6} U(z_3) + \frac{2}{6} U(z_4) = \\ &= \frac{1}{6} 6 + \frac{2}{6} 2 + \frac{1}{6} 8 + \frac{2}{6} 1 = \boxed{3.33} \end{aligned}$$

$$M > L$$

EXAMPLE 2.

$$A = \begin{pmatrix} \overset{z_1}{\text{paid 3-week vacation}} & \overset{z_3}{\text{no vacation}} \\ 50\% & 50\% \end{pmatrix} \quad B = \begin{pmatrix} \overset{z_2}{\text{paid 1-week vacation}} & \text{no vacation} \\ 100\% & 100\% \end{pmatrix}$$

Suppose Ann says $B \succ A$ How would she rank

$$C = \begin{pmatrix} \text{paid 3-week vacation} & \text{no vacation} \\ 5\% & 95\% \end{pmatrix} \text{ and } D = \begin{pmatrix} \text{paid 1-week vacation} & \text{no vacation} \\ 10\% & 90\% \end{pmatrix} ?$$

best z_1 U a
 z_2 b
 worst z_3 c

a, b, c are numbers,
 $a > b > c$

$$B = \begin{pmatrix} z_2 \\ 1 \end{pmatrix}$$

$$A = \begin{pmatrix} z_1 & z_3 \\ \frac{1}{2} & \frac{1}{2} \end{pmatrix}$$

Since $B \succ A$

$$E[U(B)] > E[U(A)]$$

$$1 \cdot U(z_2) > \frac{1}{2} U(z_1) + \frac{1}{2} U(z_3)$$

$$b > \frac{1}{2} a + \frac{1}{2} c$$

$$2b > a + c$$

$$C = \begin{pmatrix} z_1 & z_3 \\ \frac{5}{100} & \frac{95}{100} \end{pmatrix}$$

$$D = \begin{pmatrix} z_2 & z_3 \\ \frac{10}{100} & \frac{95}{100} \end{pmatrix}$$

$$2b > a + c$$

$$E[U(C)] = \frac{5}{100} \cdot U(z_1) + \frac{95}{100} U(z_3)$$

$$E[U(D)] = \frac{10}{100} U(z_2) + \frac{95}{100} U(z_3)$$

$$= \frac{5}{100} a + \frac{95}{100} c$$

<

$$= \frac{10}{100} b + \frac{95}{100} c$$

$$5a + 95c$$

>

$$10b + 95c$$

subtract $95c$ from both

$$5a + 5c$$

$$10b$$

divide both by 5

$$a + c$$

<

$$2b$$

$$\text{so } D > C$$